

INF3705 - Advanced Systems Development

Summary of Textbook Chapters

Software Engineering: A Practioners' Approach 7th ed. - Roger S Pressman

Chapter 2 - Process Models

Chapter 3 - Agile Development

Chapter 4 - Principles that Guide Practice

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Chapter 18 - Testing Conventional Applications

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These summaries are from the publishers website. The layout has (hopefully) been improved to enhance readability.

And no, I don't know why my wordprocessor changed the bullet graphic when converting to PDF format.

Chapter 2 – Process Models

Overview

- ♣ The roadmap to building high quality software products is software process.
- ♣ Software processes are adapted to meet the needs of software engineers and managers as they undertake the development of a software product.
- ♣ A software process provides a framework for managing activities that can very easily get out of control.
- ♣ Modern software processes must be agile, demanding only those activities, controls, and work products appropriate for team or product.
- ♣ Different types of projects require different software processes.
- ♣ The software engineer's work products (programs, documentation, data) are produced as consequences of the activities defined by the software process.
- ♣ The best indicators of how well a software process has worked are the quality, timeliness, and long-term viability of the resulting software product.

Software Process

- ♣ Framework for the activities, actions, and tasks required to build high quality software
- ♣ Defines approach taken as software is engineered
- ♣ Adapted by creative, knowledgeable software engineers so that it is appropriate for the products they build and the demands of the marketplace

Generic Process Framework

- ♣ Communication
- ♣ Planning
- ♣ Modeling
- ♣ Construction
- ♣ Deployment

Umbrella Activities (applied throughout process)

- ♣ Software project tracking and control
- ♣ Risk management
- ♣ Software quality assurance
- ♣ Formal technical reviews
- ♣ Measurement
- ♣ Software configuration management
- ♣ Reusability management
- ♣ Work product preparation and production

Process Flow

- ♣ Describes how each of the five framework activities, actions, and tasks are organized with respect to sequence and time
- ♣ *Linear process flow* executes each of the framework activities in order beginning with communication and ending with deployment
- ♣ *Iterative process flow* executes the activities in a circular manner creating a more complete version of the software with each circuit or iteration
- ♣ *Parallel process flow* executes one or more activities in parallel with other activities

Task Sets

- ♣ Each software engineering action associated with a framework activity can be represented by different task sets
- ♣ Small one person projects do not require task sets that are as large and detailed as complex projects team oriented project task sets
- ♣ Task sets are adapted to meet the specific needs of a software project and the project team characteristics

Process Patterns

- ♣ Templates or methods for describing project solutions within the context of software processes
- ♣ Software teams can combine patterns to construct processes that best meet the needs of specific projects

Process Pattern Template

- ♣ Meaningful pattern name
- ♣ Forces (environment in which the pattern is encountered and indicators that make problems visible and affect their solution)
- ♣ Type
 - Stage patterns (define problems with a framework activity for the process)
 - Task patterns (define problems associated with engineering action or work task relevant to successful software engineering practice)
 - Phase patterns (define the sequence or flow of framework activities that occur within a process)
- ♣ Initial context (describes conditions that must be present prior to using pattern)
 - What organizational or team activities have taken place?
 - What is the entry state for the process?
 - What software engineering or project information already exists?
- ♣ Solution (describes how to implement pattern correctly)
- ♣ Resulting context (describes conditions that result when pattern has been implemented successfully)
 - What organization or team activities must have occurred?
 - What is the exit state for the process?
 - What software engineering information of project information has been developed?
- ♣ Related patterns (links to patterns directly related to this one)
- ♣ Known uses/examples (instances in which pattern is applicable)

Process Assessment and Improvement

- ♣ Standard CMMI Assessment Method for Process Improvement (SCAMPI) provides a five step process assessment model that incorporates five phases (initiating, diagnosing, establishing, acting, learning)
- ♣ CMM-Based Appraisal for Internal Process Improvement (CBAIPI) provides diagnostic technique for assessing the relative maturity of a software organization
- ♣ SPICE (ISO/IE15504) standard defines a set of requirements for process assessment
- ♣ ISO 9001:2000 for Software defines requirements for a quality management system that will produce higher quality products and improve customer satisfaction

Prescriptive Process Models

- ♣ Originally proposed to bring order to the chaos of software development
- ♣ They brought to software engineering work and provide reasonable guidance to software teams
- ♣ They have not provided a definitive answer to the problems of software development in an ever changing computing environment

Software Process Models

- ♣ Waterfall Model (classic life cycle - old fashioned but reasonable approach when requirements are well understood)
- ♣ Incremental Models (deliver software in small but usable pieces, each piece builds on pieces already delivered)
- ♣ Evolutionary Models
 - Prototyping Model (good first step when customer has a legitimate need, but is clueless about the details, developer needs to resist pressure to extend a rough prototype into a production product)

- Spiral Model (couples iterative nature of prototyping with the controlled and systematic aspects of the Waterfall Model)
- ♣ Concurrent Development Model (concurrent engineering - allows software teams to represent the iterative and concurrent element of any process model)

Specialized Process Models

- ♣ Component-Based Development (spiral model variation in which applications are built from prepackaged software components called classes)
- ♣ Formal Methods Model (rigorous mathematical notation used to specify, design, and verify computer-based systems)
- ♣ Aspect-Oriented Software Development (aspect-oriented programming - provides a process for defining, specifying, designing, and constructing software aspects like user interfaces, security, and memory management that impact many parts of the system being developed)

Unified Process

- ♣ Use-case driven, architecture centric, iterative, and incremental software process
- ♣ Attempts to draw on best features of traditional software process models and implements many features of agile software development
- ♣ Phases
 - Inception phase (customer communication and planning)
 - Elaboration phase (communication and modeling)
 - Construction phase
 - Transition phase (customer delivery and feedback)
 - Production phase (software monitoring and support)

Personal Software Process (PSP)

- ♣ Emphasizes personal measurement of both work products and the quality of the work products
- ♣ Stresses importance of identifying errors early and to understand the types of errors likely to be made
- ♣ Framework activities
 - Planning (size and resource estimates based on requirements)
 - High-level design (external specifications developed for components and component level design is created)
 - High-level design review (formal verification methods used to uncover design errors, metrics maintained for important tasks)
 - Development (component level design refined, code is generated, reviewed, compiled, and tested, metric maintained for important tasks and work results)
 - Postmortem (effectiveness of processes is determined using measures and metrics collected, results of analysis should provide guidance for modifying the process to improve its effectiveness)

Team Software Process

- ♣ Objectives
 - Build self-directed teams that plan and track their work, establish goals, and own their processes and plans
 - Show managers how to coach and motivate their teams and maintain peak performance
 - Accelerate software process improvement by making CCM Level 5 behavior normal and expected
 - Provide improvement guidance to high-maturity organizations
 - Facilitate university teaching of industrial team skills

♣ Scripts for Project Activities

- Project launch
- High Level Design
- Implementation
- Integration and system testing
- Postmortem

Process Technology Tools

- ♣ Used to adapt process models to be used by software project team
- ♣ Allow organizations to build automated models of common process framework, task sets, and umbrella activities
- ♣ These automated models can be used to determine workflow and examine alternative process structures
- ♣ Tools can be used to allocate, monitor, and even control all software engineering tasks defined as part of the process model

Chapter 3 – Agile Development

Overview

- ♣ Agile software engineering represents a reasonable compromise between to conventional software engineering for certain classes of software and certain
- ♣ types of software projects
- ♣ Agile development processes can deliver successful systems quickly
- ♣ Agile development stresses continuous communication and collaboration among developers and customers
- ♣ Agile software engineering embraces a philosophy that encourages customer satisfaction, incremental software delivery, small project teams (composed of software engineers and stakeholders), informal methods, and minimal software engineering work products
- ♣ Agile software engineering development guidelines stress on-time delivery of an operational software increment over analysis and design (the only really important work product is an operational software increment)

Manifesto for Agile Software Development

- ♣ Proposes that it may be better to value:
 - Individuals and interactions over processes and tools
 - Working software over comprehensive documentation
 - Customer collaboration over contract negotiation
 - Responding to change over following a plan
- ♣ While the items on the right are still important the items on the left are more valuable under this philosophy

Agility

- ♣ An agile team is able to respond to changes during project development
- ♣ Agile development recognizes that project plans must be flexible
- ♣ Agility encourages team structures and attitudes that make communication among developers and customers more facile
- ♣ Eliminates the separation between customers and developers
- ♣ Agility emphasizes the importance of rapid delivery of operational software and de-emphasizes importance of intermediate work products
- ♣ Agility can be applied to any software process as long as the project team is allowed to streamline tasks and conduct planning in way that eliminate non-essential work products
- ♣ The costs of change increase rapidly as a project proceeds to completion, the earlier a change is made the less costly it will be
- ♣ Agile processes may flatten the cost of change curve by allowing a project team to make changes late in the project at much lower costs

Agile Processes

- ♣ Are based on three key assumptions:
 1. It is difficult to predict in advance which requirements or customer priorities will change and which will not.
 2. For many types of software design and construction activities are interleaved (construction is used to prove the design).
 3. Analysis, design, and testing are not as predictable from a planning perspective as one might like them to be.
- ♣ Agile processes must be adapt incrementally to manage unpredictability.
- ♣ Incremental adaptation requires customer feedback based on evaluation of delivered software increments (executable prototypes) over short time periods

Agility Principles

1. Highest priority is to satisfy customer through early and continuous delivery of valuable software.
2. Welcome changing requirements even late in development, accommodating change is viewed as increasing the customer's competitive advantage.
3. Delivering working software frequently with a preference for shorter delivery schedules (e.g. every 2 or 3 weeks).
4. Business people and developers must work together daily during the project.
5. Build projects around motivated individuals, given them the environment and support they need, trust them to get the job done.
6. Face-to-face communication is the most effective method of conveying information within the development team.
7. Working software is the primary measure of progress.
8. Agile processes support sustainable development, developers and customers should be able to continue development indefinitely.
9. Continuous attention to technical excellence and good design enhances agility.
10. Simplicity (defined as maximizing the work not done) is essential.
11. The best architectures, requirements, and design emerge from self-organizing teams .
12. At regular intervals teams reflects how to become more effective and adjusts its behavior accordingly

Human Factors

- ♣ Traits that need to exist in members of agile development teams:
 - Competence
 - Common focus
 - Collaboration
 - Decision-making ability

- Fuzzy-problem solving ability
- Mutual trust and respect
- Self-organization

Agile Process Models

- ♣ Extreme Programming (XP)
- ♣ Adaptive Software Development (ASD)
- ♣ Scrum
- ♣ Dynamic Systems Development Method (DSDM)
- ♣ Crystal
- ♣ Feature Driven Development (FDD)
- ♣ Lean Software Development (LSD)
- ♣ Agile Modeling (AM)
- ♣ Agile Unified Process (AUP)

Extreme Programming

- ♣ Relies on object-oriented approach
- ♣ Values
 - Communication (close, informal between developers and stakeholders)
 - Simplicity (developers design for current needs, not future needs)
 - Feedback (implemented software – unit tests, customer – user stories guide acceptance tests, software team – iterative planning)
 - Courage (design for today not tomorrow)
 - Respect (stakeholders and team members for the software product)
- ♣ Key activities
 - Planning (user stories created and ordered by customer values)
 - Design (simple designs preferred, CRC cards and design prototypes are only work products, encourages use of refactoring)

- Coding (focuses on unit tests to exercise stories, emphasizes use of pairs programming to create story code, continuous integration and smoke testing is utilized)
- Testing (unit tests created before coding are implemented using an automated testing framework to encourage use of regression testing, integration and validation testing done on daily basis, acceptance tests focus on system features and functions viewable by the customer)

Industrial XP

♣ Readiness acceptance

- Does an appropriate development environment exist to support IXP?
- Will the team be populated by stakeholders?
- Does the organization have a distinct quality program that support continuous process improvement?
- Will the organizational culture support new values of the agile team?
- Will the broader project community be populated appropriately?

♣ Project community (finding the right people for the project team)

♣ Project chartering (determining whether or not an appropriate business justification exists to justify the project)

♣ Test-driven management (used to establish measurable destinations and criteria for determining when each is reached)

♣ Retrospectives (specialized technical review focusing on issues, events, and lessons-learned across a software increment or entire software release)

♣ Continuous learning (vital part of continuous process improvement)

XP Issues

- ♣ Requirement volatility (can easily lead for scope creep that causes changes to earlier work design for the then current needs)

- ♣ Conflicting customer needs (many project with many customers make it hard to assimilate all customer needs)
- ♣ Requirements expressed informally (with only user stories and acceptance tests, its hard to avoid omissions and inconsistencies)
- ♣ Lack of formal design (complex systems may need a formal architectural design to ensure a product that exhibits quality and maintainability)

Adaptive Software Development

- ♣ Self-organization arises when independent agents cooperate to create a solution to a problem that is beyond the capability of any individual agent.
- ♣ Emphasizes self-organizing teams, interpersonal collaboration, and both individual and team learning.
- ♣ Adaptive cycle characteristics
 - Mission-driven
 - Component-based
 - Iterative
 - Time-boxed
 - Risk driven and change-tolerant
- ♣ Phases
 - Speculation (project initiated and adaptive cycle planning takes place)
 - Collaboration (requires teamwork from a jelled team, joint application development is preferred requirements gathering approach)
 - Learning (components implemented and testes, focus groups provide feedback, formal technical reviews, postmortems)

Scrum

- ♣ Scrum principles:
 - Small working team used to maximize communication, minimize overhead, and maximize sharing of informal knowledge
 - Process must be adaptable to both technical and business challenges to ensure best product produced

- Process yields frequent increments that can be inspected, adjusted, tested, documented and built on.
- Development work and people performing it are partitioned into clean, low coupling partitions.
- Testing and documentation is performed as the product is built.
- Provides the ability to declare the product done whenever required.

♣ Process patterns defining development activities:

- Backlog (prioritized list of requirements or features the provide. business value to customer, items can be added at any time).
- Sprints (work units required to achieve one of the backlog items, must fit into a predefined time-box, affected backlog items frozen)
- Scrum meetings (15 minute daily meetings)
 - What was done since last meeting?
 - What obstacles were encountered?
 - What will be done by the next meeting?
- Demos (deliver software increment to customer for evaluation)

Dynamic Systems Development Method

- ♣ Provides a framework for building and maintaining systems which meet tight time constraints using incremental prototyping in a controlled environment.
- ♣ Uses Pareto principle (80% of project can be delivered in 20% required to deliver the entire project).
- ♣ Each increment only delivers enough functionality to move to the next increment.
- ♣ Uses time boxes to fix time and resources to determine how much functionality will be delivered in each increment.
- ♣ Guiding principles
 - Active user involvement
 - Teams empowered to make decisions
 - Fitness for business purpose is criterion for deliverable acceptance

- Iterative and incremental develop needed to converge on accurate business solution
- All changes made during development are reversible
- Requirements are baselined at a high level
- Testing integrates throughout life-cycle
- Collaborative and cooperative approach between stakeholders

♣ Life cycle activities

- Feasibility study (establishes requirements and constraints)
- Business study (establishes functional and information requirements needed to provide business value)
- Functional model iteration (produces set of incremental prototypes to demonstrate functionality to customer)
- Design and build iteration (revisits prototypes to ensure they provide business value for end users, may occur concurrently with functional model iteration)
- Implementation (latest iteration placed in operational environment)

Crystal

- ♣ Development approach that puts a premium on maneuverability during a resource-limited game of invention and communication with the primary goal of delivering useful software and a secondary goal of setting up for the next game.
- ♣ Incremental development strategy used with 1 to 3 month time lines.
- ♣ Reflection workshops conducted before project begins, during increment development activity, and after increment is delivered

Feature Driven Development

- ♣ Practical process model for object-oriented software engineering.
- ♣ Feature is a client-valued function, can be implemented in two weeks or less.

♣ FDD Philosophy:

- Emphasizes collaboration among team members
- Manages problem and project complexity using feature-based decomposition followed integration of software increments
- Technical communication using verbal, graphical, and textual means
- Software quality encouraged by using incremental development, design and code inspections, SQA audits, metric collection, and use of patterns (analysis, design, construction)

♣ Framework activities:

- Develop overall model (contains set of classes depicting business model of application to be built)
- Build features list (features extracted from domain model, features are categorized and prioritized, work is broken up into two week chunks)
- Plan by feature (features assessed based on priority, effort, technical issues, schedule dependencies)
- Design by feature (classes relevant to feature are chosen, class and method prologs are written, preliminary design detail developed, owner assigned to each class, owner responsible for maintaining design document for his or her own work packages)
- Build by feature (class owner translates design into source code and performs unit testing, integration performed by chief programmer)

Lean Software Development Principles

- ♣ Eliminate waste
- ♣ Build quality in
- ♣ Create knowledge
- ♣ Defer commitment
- ♣ Deliver fast
- ♣ Respect people
- ♣ Optimize the whole

Agile Modeling

- ♣ Practice-based methodology for effective modeling and documentation of software systems in a light-weight manner
- ♣ Modeling principles
 - Model with a purpose
 - Use multiple models
 - Travel light (only keep models with long-term value)
 - Content is more important than representation
 - Know the models and tools you use to create them
 - Adapt locally
- ♣ Requirements gathering and analysis modeling
 - Work collaboratively to find out what customer wants to do
 - Once requirements model is built collaborative analysis modeling continues with the customer
- ♣ Architectural modeling
 - Derives preliminary architecture from analysis model
 - Architectural model must be realistic for the environment and must be understandable by developers

Agile Unified Process

- ♣ Adopts classic UP phased activities (inception, elaboration, construction, transition) to enable team to visualize overall software project flow
- ♣ Within each activity team iterates to achieve agility and delivers meaningful software increments to end-users as rapidly as possible
- ♣ Each AUP iteration addresses
 - Modeling (UML representations of business and problem domains)

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- Implementation (models translated into source code)
- Testing (uncover errors and ensure source code meets requirements)
- Deployment (software increment delivery and acquiring feedback)
- Configuration and project management (change management, risk management, persistent work product control)
- Environment management (standards, tools, technology)

Chapter 4 – Principles that Guide Practice

Overview

This chapter describes professional practice as the concepts, principles, methods, and tools used by software engineers and managers to plan and develop software. Software engineers must be concerned both with the technical details of doing things and the things that are needed to build high-quality computer software. Software process provides the project stakeholders with a roadmap to build quality products. Professional practice provides software engineers with the detail needed to travel the road. Software practice encompasses the technical activities needed to produce the work products defined by the software process model chosen for a project.

Software Practice Core Principles

1. Software exists to provide value to its users.
2. Keep it simple stupid (KISS).
3. Clear vision is essential to the success of any software project.
4. Always specify, design, and implement knowing that someone else will have to understand what you have done to carryout his or her tasks.
5. Be open to future changes, don't code yourself into a corner.
6. Planning ahead for reuse reduces the cost and increases the value of both the reusable components and the systems that require them.
7. Placing clear complete thought before any action almost always produces better results

Principles that Guide Process

1. Be agile
2. Focus on quality at every step

3. Be ready to adapt
4. Build an effective team
5. Establish mechanisms for communications and control
6. Manage change
7. Assess risk
8. Create work products that provide value for others

Principles that Guide Practice

1. Divide and conquer
2. Understand the use of abstraction
3. Strive for consistency
4. Focus of the transfer of information
5. Build software that exhibits effective modularity
6. Look for patterns
7. When possible, represent the problem and its solution from a number of different perspectives
8. Remember that someone will maintain the software

Principles of Effective Communication

1. Listen
2. Prepare before you communicate
3. Have a facilitator for any communication meeting
4. Face-to-face communication is best
5. Take notes and document decisions
6. Strive for collaboration
7. Stay focused and modularize your discussion
8. Draw a picture if something is unclear

9. Move on once you agree, move on when you can't agree, move on if something unclear can't be clarified at the moment
10. Negotiation is not a contest or game

Planning Principles

1. Understand scope of project
2. Involve customer in planning activities
3. Recognize that planning is iterative
4. Make estimates based on what you know
5. Consider risk as you define the plan
6. Be realistic
7. Adjust the granularity as you define the plan
8. Define how you intend to measure quality
9. Describe how you intend to accommodate change
10. Track the plan frequently and make adjustments as required

Modeling Classes

- ♣ Requirements (analysis) models – represent customer requirements by depicting the software in three domains (information, function, behavior)
- ♣ Design models – represent characteristics of software that help practitioners to construct it effectively (architecture, user interface, component-level detail)

Requirements Modeling Principles

1. Problem information domain must be represented and understood
2. Functions performed by the software must be defined
3. Software behavior must be represented as a consequence of external events
4. Models depicting the information, function, and behavior must be partitioned in manner that uncovers detail in a hierarchical fashion

5. The analysis task should move from essential information toward implementation detail

Design Modeling Principles

1. Design should be traceable to the requirements model
2. Always consider the architecture of the system to be built
3. Data design is as important as algorithm design
4. Internal and external interfaces must be design with care
5. User interface design should be tuned to the needs of the end-user and must focus on use of use
6. Component-level design should be functionally independent
7. Components should be loosely coupled to one another and to the external environment
8. Design representations should be easy to understand
9. Design should be developed iteratively and designer should strive to simplify design with each iteration

Agile Modeling Principles

1. Primary goal of the software team is to build software not create models
2. Don't create any more models than you have to
3. Strive to produce the simplest model that will describe the problem or software
4. Build models in a way that makes them amenable to change
5. Be able to state the explicit purpose for each model created
6. Adapt models to the system at hand
7. Try to build useful models, forget about trying to build perfect models
8. Don't be dogmatic about model syntax as long as the model communicates content successfully

9. If your instincts tell you there is something wrong with the model then you probably have a reason to be concerned
10. Get feedback as soon as you can

Construction Activities

♣ Coding includes

- Direct creation of programming language source code
- Automatic generation of source code using a design-like representation of component to be built
- Automatic generation of executable code using a “fourth generation programming language

♣ Testing levels

- Unit testing
- Integration testing
- Validation testing
- Acceptance testing

Coding Principles

♣ Preparation - before writing any code be sure you:

- Understand problem to solve
- Understand basic design principles
- Pick a programming language that meets the needs of the software to be built and the environment
- Select a programming environment that contains the right tools
- Create a set of unit tests to be applied once your code is completed

♣ Coding - as you begin writing code be sure you:

- Use structured programming practices
- Consider using pairs programming
- Select data structures that meet the needs of the design
- Understand software architecture and create interfaces consistent with the architecture
- Keep conditional logic as simple as possible
- Create nested loops in a way that allows them to be testable
- Select meaningful variable names consistent with local standards
- Write code that is self-documenting
- Use a visual layout for your code that aids understanding

♣ Validation - after you complete your first coding pass be sure you:

- Conduct a code walkthrough when appropriate
- Perform unit tests and correct uncovered errors
- Refactor the code

Testing Objectives

- ♣ Testing is the process of executing a program with the intent of finding an error
- ♣ A good test is one that has a high probability of finding an undiscovered error
- ♣ A successful test is one that uncovers an undiscovered error

Testing Principles

1. All tests should be traceable to customer requirements
2. Tests should be planned long before testing begins
3. Pareto Principle applies to testing (80% of errors are found in 20% of code)
4. Testing should begin “in the small” and progress toward testing “in the large”
5. Exhaustive testing is not possible

Deployment Actions

- ♣ Delivery
- ♣ Support
- ♣ Feedback

Deployment Principles

1. Customer software expectations must be managed
2. Complete delivery package should be assembled and tested
3. Support regime must be established before software is delivered
4. Appropriate instructional materials must be supplied to end-users
5. Buggy software should be fixed before it is delivered

Chapter 5 – Understanding Requirements

Overview

- ♣ Requirements engineering helps software engineers better understand the problems they are trying to solve.
- ♣ Building an elegant computer solution that ignores the customer's needs helps no one.
- ♣ It is very important to understand the customer's wants and needs before you begin designing or building a computer-based solution.
- ♣ The requirements engineering process begins with inception, moves on to elicitation, negotiation, problem specification, and ends with review or validation of the specification.
- ♣ The intent of requirements engineering is to produce a written understanding of the customer's problem.
- ♣ Several different work products might be used to communicate this understanding (user scenarios, function and feature lists, analysis models, or specifications).

Requirements Engineering

- ♣ Must be adapted to the needs of a specific process, project, product, or people doing the work.
- ♣ Begins during the software engineering communication activity and continues into the modeling activity.
- ♣ In some cases requirements engineering may be abbreviated, but it is never abandoned.
- ♣ It is essential that the software engineering team understand the requirements of a problem before the team tries to solve the problem.

Requirements Engineering Tasks

- ♣ Inception (software engineers use context-free questions to establish a basic understanding of the problem, the people who want a solution, the nature of the solution, and the effectiveness of the collaboration between customers and developers)
- ♣ Elicitation (find out from customers what the product objectives are, what is to be done, how the product fits into business needs, and how the product is used on a day to day basis)
- ♣ Elaboration (focuses on developing a refined technical model of software function, behavior, and information)
- ♣ Negotiation (requirements are categorized and organized into subsets, relations among requirements identified, requirements reviewed for correctness, requirements prioritized based on customer needs)
- ♣ Specification (written work products produced describing the function, performance, and development constraints for a computer-based system)
- ♣ Requirements validation (formal technical reviews used to examine the specification work products to ensure requirement quality and that all work products conform to agreed upon standards for the process, project, and products)
- ♣ Requirements management (activities that help project team to identify, control, and track requirements and changes as project proceeds, similar to software configuration management (SCM) techniques)

Initiating Requirements Engineering Process

- ♣ Identify stakeholders
- ♣ Recognize the existence of multiple stakeholder viewpoints
- ♣ Work toward collaboration among stakeholders
- ♣ These context-free questions focus on customer, stakeholders, overall goals, and benefits of the system:

- Who is behind the request for work?
 - Who will use the solution?
 - What will be the economic benefit of a successful solution?
 - Is there another source for the solution needed?
- ♣ The next set of questions enable developer to better understand the problem and the customer's perceptions of the solution
- How would you characterize good output from a successful solution?
 - What problem(s) will this solution address?
 - Can you describe the business environment in which the solution will be used?
 - Will special performance constraints affect the way the solution is approached?
- ♣ The final set of questions focuses on communication effectiveness
- Are you the best person to give "official" answers to these questions?
 - Are my questions relevant to your problem?
 - Am I asking too many questions?
 - Can anyone else provide additional information?
 - Should I be asking you anything else?

Eliciting Requirements

- ♣ Goal is to identify the problem, propose solution elements, negotiate approaches, and specify preliminary set of solutions requirements
- ♣ Collaborative requirements gathering guidelines:

- Meetings attended by both developers and customers
- Rules for preparation and participation are established
- Flexible agenda is used
- Facilitator controls the meeting
- Definition mechanism (e.g. stickers, flip sheets, electronic bulletin board) used to gauge group consensus

Quality function deployment (QFD)

- ♣ Quality management technique that translates customer needs into technical software requirements expressed as a **customer voice table**
- ♣ Identifies three types of requirements (normal, expected, exciting)
- ♣ In customer meetings **function deployment** is used to determine value of each function that is required for the system
- ♣ **Information deployment** identifies both data objects and events that the system must consume or produce (these are linked to functions)
- ♣ **Task deployment** examines the system behavior in the context of its environment
- ♣ **Value analysis** is conducted to determine relative priority of each requirement generated by the deployment activities

Elicitation Work Products

- ♣ Statement of need and feasibility
- ♣ Bounded statement of scope for system or product
- ♣ List of stakeholders involved in requirements elicitation
- ♣ Description of system's technical environment
- ♣ List of requirements organized by function and applicable domain constraints

- ♣ Set of usage scenarios (use-cases) that provide use insight into operation of deployed system
- ♣ Prototypes developed to better understand requirements

Elicitation Problems

- ♣ Scope – system boundaries ill-defined
- ♣ Understanding – customers not sure what's needed or can't communicate it
- ♣ Volatility – requirements changes over time

Developing Use-Cases

- ♣ Each use-case tells stylized story about how end-users interact with the system under a specific set of circumstances
- ♣ First step is to identify **actors** (people or devices) that use the system in the context of the function and behavior of the system to be described
 - Who are the primary (interact with each other) or secondary (support system) actors?
 - What are the actor's goals?
 - What preconditions must exist before story begins?
 - What are the main tasks or functions performed by each actor?
 - What exceptions might be considered as the story is described?
 - What variations in actor interactions are possible?
 - What system information will the actor acquire, produce, or change?
 - Will the actor need to inform the system about external environment changes?
 - What information does the actor desire from the system?
 - Does the actor need to be informed about unexpected changes?

- ♣ Next step is to elaborate the basic use case to provide a more detailed description needed to populate a use-case template

Use-case template

- ♣ Use Case Name
- ♣ Primary actor
- ♣ Goal in context
- ♣ Preconditions
- ♣ Trigger
- ♣ Scenario details
- ♣ Exceptions
- ♣ Priority
- ♣ When available
- ♣ Frequency of use
- ♣ Channel to actor
- ♣ Secondary actors
- ♣ Channels to secondary actors
- ♣ Open issues

Analysis Model

- ♣ Intent is to provide descriptions of required information, functional, and behavioral domains for computer-based systems
- ♣ Analysis Model Elements
 - Scenario-based elements (use cases describe system from user perspective)
 - Class-based elements (relationships among objects manipulated by actors and their attributes are depicted as classes)
 - Behavioral elements (depict system and class behavior as states and transitions between states)
 - Flow-oriented elements (shows how information flows through the system and is transformed by the system functions)

Analysis Patterns

- ♣ Suggest solutions (a class, a function, or a behavior) that can be reused when modeling future applications
- ♣ Can speed up the development of abstract analysis models by providing reusable analysis models with their advantages and disadvantages
- ♣ Facilitate the transformation of the analysis model into a design model by suggesting design patterns and reliable solutions to common patterns

Negotiating Requirements

- ♣ Intent is to develop a project plan that meets stakeholder needs and real-world constraints (time, people, budget) placed on the software team
- ♣ Negotiation activities
 - Identification of system key stakeholders
 - Determination of stakeholders' "win conditions"
 - Negotiate to reconcile stakeholders' win conditions into "win-win" result for all stakeholders (including developers)
- ♣ Goal is to produce a win-win result before proceeding to subsequent software engineering activities

Requirement Review (Validation)

- ♣ Is each requirement consistent with overall project or system objective?
- ♣ Are all requirements specified at the appropriate level of abstraction?
- ♣ Is each requirement essential to system objective or is it an add-on feature?
- ♣ Is each requirement bounded and unambiguous?
- ♣ Do you know the source for each requirement?

- ♣ Do requirements conflict with one another?
- ♣ Is each requirement achievable in the technical environment that will house the system or product?
- ♣ Is each requirement testable once implemented?
- ♣ Does the requirements model reflect the information, function, and behavior of the system to be built?
- ♣ Has the requirements model been partitioned in a way that exposes more detailed system information progressively?
- ♣ Have all the requirements patterns been properly validated and are they consistent with customer requirements?

Chapter 8 - Design Concepts

Overview

A software design creates meaningful engineering representation (or model) of some software product that is to be built. Designers must strive to acquire a repertoire of alternative design information and learn to choose the elements that best match the analysis model. A design model can be traced to the customer's requirements and can be assessed for quality against predefined criteria. During the design process the software requirements model (data, function, behavior) is transformed into design models that describe the details of the data structures, system architecture, interfaces, and components necessary to implement the system. Each design product is reviewed for quality (i.e. identify and correct errors, inconsistencies, or omissions, whether better alternatives exist, and whether the design model can be implemented within the project constraints) before moving to the next phase of software development.

Software Design

- ♣ Encompasses the set of principles, concepts, and practices that lead to the development of a high quality system or product
- ♣ Design principles establish an overriding philosophy that guides the designer as the work is performed
- ♣ Design concepts must be understood before the mechanics of design practice are applied
- ♣ Goal of design engineering is to produce a model or representation that is bug free (firmness), suitable for its intended uses (commodity), and pleasurable to use (delight)
- ♣ Software design practices change continuously as new methods, better analysis, and broader understanding evolve

Software Engineering Design

- ♣ Data/Class design - created by transforming the analysis model class-based elements (class diagrams, analysis packages, CRC models, collaboration diagrams) into classes and data structures required to implement the software
- ♣ Architectural design - defines the relationships among the major structural elements of the software, it is derived from the class-based elements and flow-oriented elements (data flow diagrams, control flow diagrams, processing narratives) of the analysis model
- ♣ Interface design - describes how the software elements, hardware elements, and end-users communicate with one another, it is derived from the analysis model scenario-based elements (use-case text, use-case diagrams, activity diagrams, swim lane diagrams), flow-oriented elements, and behavioral elements (state diagrams, sequence diagrams)
- ♣ Component-level design - created by transforming the structural elements defined by the software architecture into a procedural description of the software components using information obtained from the analysis model class-based elements, flow-oriented elements, and behavioral elements

Software Quality Attributes

A good design must

- ♣ implement all explicit requirements from the analysis model and accommodate all implicit requirements desired by the user
- ♣ be readable and understandable guide for those who generate code, test components, or support the system
- ♣ provide a complete picture (data, function, behavior) of the software from an implementation perspective

Design Quality Guidelines

A design should:

- ♣ exhibit an architecture that
 - has been created using recognizable architectural styles or patterns
 - is composed of components that exhibit good design characteristics
 - can be implemented in an evolutionary manner

- ♣ be modular
- ♣ contain distinct representations of data, architecture, interfaces, and components (modules)
- ♣ lead to data structures that are appropriate for the objects to be implemented and be drawn from recognizable design patterns
- ♣ lead to components that exhibit independent functional characteristics
- ♣ lead to interfaces that reduce the complexity of connections between modules and with the external environment
- ♣ be derived using a repeatable method that is driven by information obtained during software requirements analysis
- ♣ be represented using a notation that effectively communicates its meaning

FURPS Quality Factors

- ♣ Functionality – feature set and program capabilities
- ♣ Usability – human factors (aesthetics, consistency, documentation)
- ♣ Reliability – frequency and severity of failure
- ♣ Performance – processing speed, response time, throughput, efficiency
- ♣ Supportability – maintainability (extensibility, adaptability, serviceability), testability, compatibility, configurability

Generic Design Task Set

1. Examine information domain model and design appropriate data structures for data objects and their attributes
2. Select an architectural pattern appropriate to the software based on the analysis model
3. Partition the analysis model into design subsystems and allocate these subsystems within the architecture
 - Be certain each subsystem is functionally cohesive
 - Design subsystem interfaces
 - Allocate analysis class or functions to subsystems

4. Create a set of design classes
 - Translate analysis class into design class
 - Check each class against design criteria and consider inheritance issues
 - Define methods and messages for each design class
 - Evaluate and select design patterns for each design class or subsystem after considering alternatives
 - Revise design classes and revise as needed
5. Design any interface required with external systems or devices
6. Design user interface
 - Review task analyses
 - Specify action sequences based on user scenarios
 - Define interface objects and control mechanisms
 - Review interface design and revise as needed
7. Conduct component level design
 - Specify algorithms at low level of detail
 - Refine interface of each component
 - Define component level data structures
 - Review components and correct all errors uncovered
8. Develop deployment model

Important Design Questions

- ♣ What criteria can be used to partition software into individual components?
- ♣ How is function or data structure detail separated from conceptual representation of the software?
- ♣ What uniform criteria define the technical quality of a software design?

Design Concepts

- ♣ Abstraction – allows designers to focus on solving a problem without being concerned about irrelevant lower level details (*procedural abstraction* - named sequence of events and *data abstraction* – named collection of data objects)

- ♣ Software Architecture – overall structure of the software components and the ways in which that structure provides conceptual integrity for a system
 - Structural models – architecture as organized collection of components
 - Framework models – attempt to identify repeatable architectural patterns
 - Dynamic models – indicate how program structure changes as a function of external events
 - Process models – focus on the design of the business or technical process that system must accommodate
 - Functional models – used to represent system functional hierarchy

- ♣ Design Patterns – description of a design structure that solves a particular design problem within a specific context and its impact when applied

- ♣ Separation of concerns – any complex problem is solvable by subdividing it into pieces that can be solved independently

- ♣ Modularity - the degree to which software can be understood by examining its components independently of one another

- ♣ Information Hiding – information (data and procedure) contained within a module is inaccessible to modules that have no need for such information

- ♣ Functional Independence – achieved by developing modules with single-minded purpose and an aversion to excessive interaction with other models
 - Cohesion - qualitative indication of the degree to which a module focuses on just one thing
 - Coupling - qualitative indication of the degree to which a module is connected to other modules and to the outside world

- ♣ Refinement – process of elaboration where the designer provides successively more detail for each design component

- ♣ Aspects – a representation of a cross-cutting concern that must be accommodated as refinement and modularization occur

- ♣ Refactoring – process of changing a software system in such a way internal structure is improved without altering the external behavior or code design

Design Classes

- ♣ Refine analysis classes by providing detail needed to implement the classes and implement a software infrastructure the support the business solution

- ♣ Five types of design classes can be developed to support the design architecture
 - user interface classes – abstractions needed for human-computer interaction (HCI)
 - business domain classes – refinements of earlier analysis classes
 - process classes – implement lower level business abstractions
 - persistent classes – data stores that persist beyond software execution
 - System classes – implement software management and control functions

Design Class Characteristics

- ♣ Complete (includes all necessary attributes and methods) and sufficient (contains only those methods needed to achieve class intent)
- ♣ Primitiveness – each class method focuses on providing one service
- ♣ High cohesion – small, focused, single-minded classes
- ♣ Low coupling – class collaboration kept to minimum

Design Model

- ♣ Process dimension – indicates design model evolution as design tasks are executed during software process
 - Architecture elements
 - Interface elements
 - Component-level elements
 - Deployment-level elements
- ♣ Abstraction dimension – represents level of detail as each analysis model element is transformed into a design equivalent and refined
 - High level (analysis model elements)
 - Low level (design model elements)
- ♣ Many UML diagrams used in the design model are refinements of diagrams created in the analysis model (more implementation specific detail is provided)
- ♣ Design patterns may be applied at any point in the design process

Data Design

- ♣ High level model depicting user's view of the data or information
- ♣ Design of data structures and operators is essential to creation of high-quality applications
- ♣ Translation of data model into database is critical to achieving system business objectives
- ♣ Reorganizing databases into a data warehouse enables data mining or knowledge discovery that can impact success of business itself

Architectural Design

- ♣ Provides an overall view of the software product
- ♣ Derived from
 - Information about the application domain relevant to software
 - Relationships and collaborations among specific analysis model elements
 - Availability of architectural patterns and styles
- ♣ Usually depicted as a set of interconnected systems that are often derived from the analysis packages within the requirements model

Interface Design

- ♣ Interface is a set of operations that describes the externally observable behavior of a class and provides access to its public operations
- ♣ Important elements
 - User interface (UI)
 - External interfaces to other systems
 - Internal interfaces between various design components
- ♣ Modeled using UML communication diagrams (called collaboration diagrams in UML 1.x)

Component-Level Design

- ♣ Describes the internal detail of each software component
- ♣ Defines
 - Data structures for all local data objects
 - Algorithmic detail for all component processing functions
 - Interface that allows access to all component operations
- ♣ Modeled using UML component diagrams, UML activity diagrams, pseudocode (PDL), and sometimes flowcharts

Deployment-Level Design

- ♣ Indicates how software functionality and subsystems will be allocated within the physical computing environment
- ♣ Modeled using UML deployment diagrams
- ♣ *Descriptor form* deployment diagrams show the computing environment but does not indicate configuration details
- ♣ *Instance form* deployment diagrams identifying specific named hardware configurations are developed during the latter stages of design

Chapter 10 – Component-Level Design

Overview

The purpose of component-level design is to define data structures, algorithms, interface characteristics, and communication mechanisms for each software component identified in the architectural design. Component-level design occurs after the data and architectural designs are established. The component-level design represents the software in a way that allows the designer to review it for correctness and consistency, before it is built. The work product produced is a design for each software component, represented using graphical, tabular, or text-based notation. Design walkthroughs are conducted to determine correctness of the data transformation or control transformation allocated to each component during earlier design steps.

Component Definitions

- ♣ Component is a modular, deployable, replaceable part of a system that encapsulates implementation and exposes a set of interfaces
- ♣ Object-oriented view is that component contains a set of collaborating classes
 - Each elaborated class includes all attributes and operations relevant to its implementation
 - All interfaces communication and collaboration with other design classes are also defined
 - Analysis classes and infrastructure classes serve as the basis for object-oriented elaboration
- ♣ Traditional view is that a component (or module) reside in the software and serves one of three roles
 - Control components coordinate invocation of all other problem domain components
 - Problem domain components implement a function required by the customer
 - Infrastructure components are responsible for functions needed to support the processing required in a domain application
 - The analysis model data flow diagram is mapped into a module hierarchy as the starting point for the component derivation

- ♣ Process-Related view emphasizes building systems out of existing components chosen from a catalog of reusable components as a means of populating the architecture

Class-based Component Design

- ♣ Focuses on the elaboration of domain specific analysis classes and the definition of infrastructure classes
- ♣ Detailed description of class attributes, operations, and interfaces is required prior to beginning construction activities

Class-based Component Design Principles

- ♣ Open-Closed Principle (OCP) – class should be open for extension but closed for modification
- ♣ Liskov Substitution Principle (LSP) – subclasses should be substitutable for their base classes
- ♣ Dependency Inversion Principle (DIP) – depend on abstractions, do not depend on concretions
- ♣ Interface Segregation Principle (ISP) – many client specific interfaces are better than one general purpose interface
- ♣ Release Reuse Equivalency Principle (REP) – the granule of reuse is the granule of release
- ♣ Common Closure Principle (CCP) – classes that change together belong together
- ♣ Common Reuse Principle (CRP) – Classes that can't be used together should not be grouped together

Component-Level Design Guidelines

- ♣ Components
 - Establish naming conventions in during architectural modeling
 - Architectural component names should have meaning to stakeholders
 - Infrastructure component names should reflect implementation specific meanings

- Use of stereotypes may help identify the nature of components
- ♣ Interfaces
 - Use lollipop representation rather than formal UML box and arrow notation
 - For consistency interfaces should flow from the left-hand side of the component box
 - Show only the interfaces relevant to the component under construction
- ♣ Dependencies and Inheritance
 - For improved readability model dependencies from left to right and inheritance from bottom (derived classes) to top (base classes)
 - Component interdependencies should be represented by interfaces rather than component to component dependencies

Cohesion (lowest to highest)

- ♣ Utility cohesion – components grouped within the same category but are otherwise unrelated
- ♣ Temporal cohesion – operations are performed to reflect a specific behavior or state
- ♣ Procedural cohesion – components grouped to allow one be invoked immediately after the preceding one was invoked with or without passing data
- ♣ Communicational cohesion – operations required same data are grouped in same class
- ♣ Sequential cohesion – components grouped to allow input to be passed from first to second and so on
- ♣ Layer cohesion – exhibited by package components when a higher level layer accesses the services of a lower layer, but lower level layers do not access higher level layer services
- ♣ Functional cohesion – module performs one and only one function

Coupling

- ♣ Content coupling – occurs when one component surreptitiously modifies internal data in another component
- ♣ Common coupling – occurs when several components make use of a global variable
- ♣ Control coupling – occurs when one component passes control flags as arguments to another
- ♣ Stamp coupling – occurs when parts of larger data structures are passed between components
- ♣ Data coupling – occurs when long strings of arguments are passed between components
- ♣ Routine call coupling – occurs when one operator invokes another
- ♣ Type use coupling – occurs when one component uses a data type defined in another
- ♣ Inclusion or import coupling – occurs when one component imports a package or uses the content of another
- ♣ External coupling – occurs when a components communications or collaborates with infrastructure components (e.g. database)

Conducting Component-Level Design

1. Identify all design classes that correspond to the problem domain.
2. Identify all design classes that correspond to the infrastructure domain.
3. Elaborate all design classes that are not acquired as reusable components.
 - a. Specify message details when classes or components collaborate.
 - b. Identify appropriate interfaces for each component.
 - c. Elaborate attributes and define data types and data structures required to implement them.
 - d. Describe processing flow within each operation in detail.

4. Identify persistent data sources (databases and files) and identify the classes required to manage them.
5. Develop and elaborate behavioral representations for each class or component.
6. Elaborate deployment diagrams to provide additional implementation detail.
7. Refactor every component-level diagram representation and consider alternatives.

WebApp Component-Level Design

- ♣ Boundary between content and function often blurred
- ♣ WebApp component is defined is either a:
 - well-defined cohesive function manipulates content or provides computational or data processing for an end- user or
 - cohesive package of content and functionality that provides the end-user with some required capability

WebApp Component-Level Content Design

- ♣ Focuses on content objects and the manner in which they may be packaged for presentation to the end-user
- ♣ As the WebApp size increases so does the need for formal representations and easy content reference and manipulation
- ♣ For highly dynamic content a clear structural model incorporating content components should be established

WebApp Component-Level Functional Design

- ♣ WebApps provide sophisticated processing functions
 - perform dynamic processing to create content and navigational capability
 - provide business domain appropriate computation or data processing
 - provide database query and access
 - establish interfaces with external corporate systems

- ♣ WebApp functionality is delivered as a series of components developed in parallel
- ♣ During architectural design WebApp content and functionality are combined to create a functional architecture
- ♣ The functional architecture is a representation of the functional domain of the WebApp and describes how the components interact with each other

Traditional Component-Level Design

- ♣ Each block of code has a single entry at the top
- ♣ Each block of code has a single exit at the bottom
- ♣ Only three control structures are required: sequence, condition (if-then-else), and repetition (looping)
- ♣ Reduces program complexity by enhancing readability, testability, and maintainability

Design Notation

- ♣ Graphical
 - UML activity diagrams
 - Flowcharts – arrows for flow of control, diamonds for decisions, rectangles for processes
- ♣ Tabular
 - Decision table – subsets of system conditions and actions are associated with each other to define the rules for processing inputs and events
- ♣ Program Design Language (PDL)
 - Structured English or pseudocode used to describe processing details
 - Fixed syntax with keywords providing for representation of all structured constructs, data declarations, and module definitions
 - Free syntax of natural language for describing processing features
 - Data declaration facilities for simple and complex data structures
 - Subprogram definition and invocation facilities

Component-Based Development

- ♣ CBSE is a process that emphasizes the design and construction of computer-based systems from a catalog of reusable software components
- ♣ CBSE is a time and cost effective
- ♣ Requires software engineers to reuse rather than reinvent
- ♣ Management can be convinced to incur the additional expense required to create reusable components by amortizing the cost over multiple projects
- ♣ Libraries can be created to make reusable components easy to locate and easy to incorporate them in new systems

Domain Engineering

- ♣ Intent is to identify, construct, catalog, and disseminate a set of software components applicable to existing and future products in a particular application domain
- ♣ Overall goal is to establish mechanisms that allow for component sharing and reuse during work on both new and existing systems
- ♣ Includes three major activities: analysis, construction, dissemination

Domain analysis steps

1. Define application domain to be investigated
2. Categorize items extracted from domain
3. Collect representative applications from the domain
4. Analyze each application from sample and define analysis classes
5. Develop an analysis model for classes

Component Qualification

- ♣ Ensures that a candidate component will: perform function required, fit into the architectural style specified for system, and exhibit required quality characteristics

♣ Factors to consider

- Application programming interface (API)
- Development and integration tools required by the component
- Run-time requirements (resource usage or performance)
- Service requirements (component dependencies)
- Security features
- Embedded design assumptions
- Exception handling

Component Adaptation

♣ Seeks to avoid conflicts between the qualified component and the application architectures to facilitate easy integration

♣ Common adaptation techniques

- *White-box wrapping* – integration conflicts removed by making code-level modifications to the code
- *Grey-box wrapping* – used when component library provides a component extension language or API that allows conflicts to be removed or masked
- *Black-box wrapping* – requires the introduction of pre- and post-processing at the component interface to remove or mask conflicts

Component Composition Architectural Ingredients

♣ Assembles qualified, adapted, and engineered components to populate established application architecture

♣ Ingredients for creating an effective infrastructure to enable components to coordinate with one another to perform common tasks

- **Data exchange model** – similar to drag and drop type mechanisms should be defined for all reusable components, allow human-to-software and component-to-component transfer
- **Automation** – tools, macros, scripts should be implemented to facilitate interaction between reusable components
- **Structured storage** – heterogeneous data should be organized and contained in a single data structure rather several separate files
- **Underlying object model** – ensures that components developed in different languages are interoperable across computing platforms

Representative Component Standards

- ♣ Object Management Group (OMG)/CORBA (common object request broker architecture)
- ♣ Microsoft COM (component object model)
- ♣ Sun JavaBeans Components (Bean Development Kit)

Analysis and Design for Reuse

- ♣ The requirements model needs to be analyzed to determine the elements that point to existing reusable components
- ♣ Specification matching can help find components to extract from the reuse library
- ♣ If no reusable components can be found, developers should design a new component keeping reuse in mind
- ♣ When designing for reuse developers should consider several key issues
 - Standard data – standard global data structures identified in application domain and components developed to use these data structures
 - Standard interface protocols – three interfaces levels should be established (intramodular, external technical, and human/machine)
 - Program templates – used in architectural design of new programs

Classifying and Retrieving Components

- ♣ Describing reusable components
 - *concept* - what the component does
 - *content* - how the concept is realized
 - *context* - specifies conceptual, operational, and implementation features of the software component within its domain of application
- ♣ Reuse environment elements
 - *component database* capable of storing software components and classification information to allow their retrieval
 - *library management system* to allow access to database
 - *software component retrieval system* that enables client software to retrieve components and services from library server
 - *CBSE tools* that support integration of reused components into a new design or implementation

Chapter 17 - Software Testing Strategies

Overview

This chapter describes several approaches to testing software. Software testing must be planned carefully to avoid wasting development time and resources. Testing begins “in the small” and progresses “to the large”. Initially individual components are tested and debugged. After the individual components have been tested and added to the system, integration testing takes place. Once the full software product is completed, system testing is performed. The Test Specification document should be reviewed like all other software engineering work products.

Strategic Approach to Software Testing

- ♣ Many software errors are eliminated before testing begins by conducting effective technical reviews
- ♣ Testing begins at the component level and works outward toward the integration of the entire computer-based system.
- ♣ Different testing techniques are appropriate at different points in time.
- ♣ The developer of the software conducts testing and may be assisted by independent test groups for large projects.
- ♣ Testing and debugging are different activities.
- ♣ Debugging must be accommodated in any testing strategy.

Verification and Validation

- ♣ Make a distinction between *verification* (are we building the product right?) and *validation* (are we building the right product?)
- ♣ Software testing is only one element of Software Quality Assurance (SQA)
- ♣ Quality must be built in to the development process, you can't use testing to add quality after the fact

Organizing for Software Testing

- ♣ The role of the Independent Test Group (ITG) is to remove the conflict of interest inherent when the builder is testing his or her own product.
- ♣ Misconceptions regarding the use of independent testing teams
 - The developer should do no testing at all
 - Software is tossed “over the wall” to people to test it mercilessly
 - Testers are not involved with the project until it is time for it to be tested
- ♣ The developer and ITGC must work together throughout the software project to ensure that thorough tests will be conducted

Software Testing Strategy

- ♣ Unit Testing – makes heavy use of testing techniques that exercise specific control paths to detect errors in each software component individually
- ♣ Integration Testing – focuses on issues associated with verification and program construction as components begin interacting with one another
- ♣ Validation Testing – provides assurance that the software validation criteria (established during requirements analysis) meets all functional, behavioral, and performance requirements
- ♣ System Testing – verifies that all system elements mesh properly and that overall system function and performance has been achieved

Strategic Testing Issues

- ♣ Specify product requirements in a quantifiable manner before testing starts.
- ♣ Specify testing objectives explicitly.
- ♣ Identify categories of users for the software and develop a profile for each.
- ♣ Develop a test plan that emphasizes rapid cycle testing.
- ♣ Build robust software that is designed to test itself.
- ♣ Use effective formal reviews as a filter prior to testing.

- ♣ Conduct formal technical reviews to assess the test strategy and test cases.
- ♣ Develop a continuous improvement approach for the testing process.

Unit Testing

- ♣ Module interfaces are tested for proper information flow.
- ♣ Local data are examined to ensure that integrity is maintained.
- ♣ Boundary conditions are tested.
- ♣ Basis (independent) path are tested.
- ♣ All error handling paths should be tested.
- ♣ Drivers and/or stubs need to be developed to test incomplete software.

Integration Testing

- ♣ Sandwich testing uses top-down tests for upper levels of program structure coupled with bottom-up tests for subordinate levels
- ♣ Testers should strive to identify critical modules having the following requirements
- ♣ Overall plan for integration of software and the specific tests are documented in a test specification

Integration Testing Strategies

- ♣ Top-down integration testing
 1. Main control module used as a test driver and stubs are substitutes for components directly subordinate to it.
 2. Subordinate stubs are replaced one at a time with real components (following the depth-first or breadth-first approach).
 3. Tests are conducted as each component is integrated.

4. On completion of each set of tests and other stub is replaced with a real component.
5. Regression testing may be used to ensure that new errors not introduced.

♣ Bottom-up integration testing

1. Low level components are combined into clusters that perform a specific software function.
2. A driver (control program) is written to coordinate test case input and output.
3. The cluster is tested.
4. Drivers are removed and clusters are combined moving upward in the program structure.

♣ Regression testing – used to check for defects propagated to other modules by changes made to existing program

1. Representative sample of existing test cases is used to exercise all software functions.
2. Additional test cases focusing software functions likely to be affected by the change.
3. Tests cases that focus on the changed software components.

♣ Smoke testing

1. Software components already translated into code are integrated into a build.
2. A series of tests designed to expose errors that will keep the build from performing its functions are created.
3. The build is integrated with the other builds and the entire product is smoke tested daily (either top-down or bottom integration may be used).

General Software Test Criteria

- ♣ Interface integrity – internal and external module interfaces are tested as each module or cluster is added to the software
- ♣ Functional validity – test to uncover functional defects in the software
- ♣ Information content – test for errors in local or global data structures
- ♣ Performance – verify specified performance bounds are tested

Object-Oriented Test Strategies

- ♣ Unit Testing – components being tested are classes not modules
- ♣ Integration Testing – as classes are integrated into the architecture regression tests are run to uncover communication and collaboration errors between objects
- ♣ Systems Testing – the system as a whole is tested to uncover requirement errors

Object-Oriented Unit Testing

- ♣ smallest testable unit is the encapsulated class or object
- ♣ similar to system testing of conventional software
- ♣ do not test operations in isolation from one another
- ♣ driven by class operations and state behavior, not algorithmic detail and data flow across module interface

Object-Oriented Integration Testing

- ♣ focuses on groups of classes that collaborate or communicate in some manner
- ♣ integration of operations one at a time into classes is often meaningless

- ♣ **thread-based testing** – testing all classes required to respond to one system input or event
- ♣ **use-based testing** – begins by testing independent classes (classes that use very few server classes) first and the dependent classes that make use of them
- ♣ **cluster testing** – groups of collaborating classes are tested for interaction errors
- ♣ regression testing is important as each thread, cluster, or subsystem is added to the system

WebApp Testing Strategies

1. WebApp content model is reviewed to uncover errors.
2. Interface model is reviewed to ensure all use-cases are accommodated.
3. Design model for WebApp is reviewed to uncover navigation errors.
4. User interface is tested to uncover presentation errors and/or navigation mechanics problems.
5. Selected functional components are unit tested.
6. Navigation throughout the architecture is tested.
7. WebApp is implemented in a variety of different environmental configurations and the compatibility of WebApp with each is assessed.
8. Security tests are conducted.
9. Performance tests are conducted.
10. WebApp is tested by a controlled and monitored group of end-users (looking for content errors, navigation errors, usability concerns, compatibility issues, reliability, and performance).

Validation Testing

- ♣ Focuses on visible user actions and user recognizable outputs from the system

- ♣ Validation tests are based on the use-case scenarios, the behavior model, and the event flow diagram created in the analysis model
 - Must ensure that each function or performance characteristic conforms to its specification.
 - Deviations (deficiencies) must be negotiated with the customer to establish a means for resolving the errors.
- ♣ Configuration review or audit is used to ensure that all elements of the software configuration have been properly developed, cataloged, and documented to allow its support during its maintenance phase.

Acceptance Testing

- ♣ Making sure the software works correctly for intended user in his or her normal work environment.
- ♣ Alpha test – version of the complete software is tested by customer under the supervision of the developer at the developer's site
- ♣ Beta test – version of the complete software is tested by customer at his or her own site without the developer being present

System Testing

- ♣ Series of tests whose purpose is to exercise a computer-based system
- ♣ The focus of these system tests cases identify interfacing errors
- ♣ Recovery testing – checks the system's ability to recover from failures
- ♣ Security testing – verifies that system protection mechanism prevent improper penetration or data alteration
- ♣ Stress testing – program is checked to see how well it deals with abnormal resource demands (i.e. quantity, frequency, or volume)
- ♣ Performance testing – designed to test the run-time performance of software, especially real-time software
- ♣ Deployment (or configuration) testing – exercises the software in each of the environment in which it is to operate

Bug Causes

- ♣ The symptom and the cause may be geographically remote (symptom may appear in one part of a program).
- ♣ The symptom may disappear (temporarily) when another error is corrected.
- ♣ The symptom may actually be caused by non-errors (e.g., round-off inaccuracies).
- ♣ The symptom may be caused by human error that is not easily traced.
- ♣ The symptom may be a result of timing problems, rather than processing problems.
- ♣ It may be difficult to accurately reproduce input conditions (e.g., a real-time application in which input ordering is indeterminate).
- ♣ The symptom may be intermittent. This is particularly common in embedded systems that couple hardware and software inextricably.
- ♣ The symptom may be due to causes that are distributed across a number of tasks running on different processors.

Debugging Strategies

- ♣ Debugging (removal of a defect) occurs as a consequence of successful testing.
- ♣ Some people are better at debugging than others.
- ♣ Common approaches (may be partially automated with debugging tools):
 - ♣ **Brute force** – memory dumps and run-time traces are examined for clues to error causes
 - ♣ **Backtracking** – source code is examined by looking backwards from symptom to potential causes of errors
 - ♣ **Cause elimination** – uses binary partitioning to reduce the number of locations potential where errors can exist)

Bug Removal Considerations

- ♣ Is the cause of the bug reproduced in another part of the program?
- ♣ What “next bug” might be introduced by the fix that is being proposed?
- ♣ What could have been done to prevent this bug in the first place?

Chapter 18 – Testing Conventional Applications

Overview

The importance of software testing to software quality can not be overemphasized. Once source code has been generated, software must be tested to allow errors to be identified and removed before delivery to the customer. While it is not possible to remove every error in a large software package, the software engineer's goal is to remove as many as possible early in the software development cycle. It is important to remember that testing can only find errors it cannot prove that a program is free of bugs. Two basic test techniques exist for testing conventional software, testing module input/output (black-box) and exercising the internal logic of software components (white-box). Formal technical reviews by themselves cannot find all software defects, test data must also be used. For large software projects, separate test teams may be used to develop and execute the set of test cases used in testing. Testing must be planned and designed.

Software Testing Objectives

- ♣ Testing is the process of executing a program with the intent of finding errors.
- ♣ A good test case is one with a high probability of finding an as-yet undiscovered error.
- ♣ A successful test is one that discovers an as-yet-undiscovered error.

Software Testability Checklist

- ♣ Operability – the better it works the more efficiently it can be tested
- ♣ Observability – what you see is what you test
- ♣ Controllability – the better software can be controlled the more testing can be automated and optimized

- ♣ Decomposability – by controlling the scope of testing, the more quickly problems can be isolated and retested intelligently
- ♣ Simplicity – the less there is to test, the more quickly we can test
- ♣ Stability – the fewer the changes, the fewer the disruptions to testing
- ♣ Understandability – the more information known, the smarter the testing

Good Test Attributes

- ♣ A good test has a high probability of finding an error.
- ♣ A good test is not redundant.
- ♣ A good test should be best of breed.
- ♣ A good test should not be too simple or too complex.

Test Case Design Strategies

- ♣ Black-box or behavioral testing – knowing the specified function a product is to perform and demonstrating correct operation based solely on its specification without regard for its internal logic
- ♣ White-box or glass-box testing – knowing the internal workings of a product, tests are performed to check the workings of all possible logic paths

White-Box Testing Questions

- ♣ Can you guarantee that all independent paths within a module will be executed at least once?
- ♣ Can you exercise all logical decisions on their true and false branches?
- ♣ Will all loops execute at their boundaries and within their operational bounds?
- ♣ Can you exercise internal data structures to ensure their validity?

Basis Path Testing

- ♣ White-box technique usually based on the program flow graph
- ♣ The cyclomatic complexity of the program computed from its flow graph using the formula $V(G) = E - N + 2$ or by counting the conditional statements in the program design language (PDL) representation and adding 1
- ♣ Determine the basis set of linearly independent paths (the cardinality of this set is the program cyclomatic complexity)
- ♣ Prepare test cases that will force the execution of each path in the basis set.

Control Structure Testing

- ♣ White-box technique focusing on control structures present in the software
- ♣ Condition testing (e.g. branch testing) – focuses on testing each decision statement in a software module, it is important to ensure coverage of all logical combinations of data that may be processed by the module (a truth table may be helpful)
- ♣ Data flow testing – selects test paths based according to the locations of variable definitions and uses in the program (e.g. definition use chains)
- ♣ Loop testing – focuses on the validity of the program loop constructs (i.e. simple loops, concatenated loops, nested loops, unstructured loops), involves checking to ensure loops start and stop when they are supposed to (unstructured loops should be redesigned whenever possible)

Black-Box Testing Questions

- ♣ How is functional validity tested?
- ♣ How is system behavior and performance tested?
- ♣ What classes of input will make good test cases?
- ♣ Is the system particularly sensitive to certain input values?

- ♣ How are the boundaries of a data class isolated?
- ♣ What data rates and data volume can the system tolerate?
- ♣ What effect will specific combinations of data have on system operation?

Graph-based Testing Methods

- ♣ Black-box methods based on the nature of the relationships (links) among the program objects (nodes), test cases are designed to traverse the entire graph
- ♣ Transaction flow testing – nodes represent steps in some transaction and links represent logical connections between steps that need to be validated
- ♣ Finite state modeling – nodes represent user observable states of the software and links represent transitions between states
- ♣ Data flow modeling – nodes are data objects and links are transformations from one data object to another
- ♣ Timing modeling – nodes are program objects and links are sequential connections between these objects, link weights are required execution times

Equivalence Partitioning

- ♣ Black-box technique that divides the input domain into classes of data from which test cases can be derived
- ♣ An ideal test case uncovers a class of errors that might require many arbitrary test cases to be executed before a general error is observed
- ♣ Equivalence class guidelines:
 1. If input condition specifies a range, one valid and two invalid equivalence classes are defined
 2. If an input condition requires a specific value, one valid and two invalid equivalence classes are defined

3. If an input condition specifies a member of a set, one valid and one invalid equivalence class is defined
4. If an input condition is Boolean, one valid and one invalid equivalence class is defined

Boundary Value Analysis

- ♣ Black-box technique that focuses on the boundaries of the input domain rather than its center
- ♣ BVA guidelines:
 1. If input condition specifies a range bounded by values a and b, test cases should include a and b, values just above and just below a and b
 2. If an input condition specifies and number of values, test cases should be exercise the minimum and maximum numbers, as well as values just above and just below the minimum and maximum values
 3. Apply guidelines 1 and 2 to output conditions, test cases should be designed to produce the minimum and maxim output reports
 4. If internal program data structures have boundaries (e.g. size limitations), be certain to test the boundaries

Orthogonal Array Testing

- ♣ Black-box technique that enables the design of a reasonably small set of test cases that provide maximum test coverage
- ♣ Focus is on categories of faulty logic likely to be present in the software component (without examining the code)
- ♣ Priorities for assessing tests using an orthogonal array
 1. Detect and isolate all single mode faults
 2. Detect all double mode faults
 3. Mutimode faults

Model-Based Testing

- ♣ Black-box testing technique using information contained in the requirements model as a basis for test case generation
- ♣ Steps for MBT
 1. Analyze an existing behavior model for the software or create one.
 2. Traverse behavioral model and specify inputs that force software to make transition from state to state.
 3. Review behavioral model and note expected outputs as software makes transition from state to state.
 4. Execute test cases.
 5. Compare actual and expected results (take corrective action as required).

Specialized Testing

- ♣ Graphical User Interface (GUI) – test cases can be developed from behavioral model of user interface, use of automated testing tools is strongly recommended.
- ♣ Client/Server Architectures – operational profiles derived from usage scenarios are tested at three levels (client application “disconnected mode”, client and server software without network, complete application)
 - Applications function tests
 - Server tests
 - Database tests
 - Transaction tests
 - Network communications tests
- ♣ Documentation and Help
 - Review and inspection to check for editorial errors
 - Black-Box for live tests
 - Graph-based testing to describe program use
 - Equivalence partitioning and boundary value analysis to describe classes of input and interactions

♣ Real-Time Systems

1. Task testing – test each task independently
2. Behavioral testing – using technique similar to equivalence partitioning of external event models created by automated tools
3. Intertask testing – testing for timing errors (e.g. synchronization and communication errors)
4. System testing – testing full system, especially the handling of Boolean events (interrupts), test cases based on state model and control specification

Testing Patterns

- ♣ Provide software engineers with useful advice as testing activities begin
- ♣ Provide a vocabulary for problem-solvers
- ♣ Can focus attention on forces behind a problem (when and why a solution applies)
- ♣ Encourage iterative thinking (each solution creates a new context in which problems can be solved)

Chapter 19 – Testing Object-Oriented Applications

Overview

It is important to test object-oriented at several different levels to uncover errors that may occur as classes collaborate with one another and with other subsystems. The process of testing object-oriented systems begins with a review of the object-oriented analysis and design models. Once the code is written object-oriented testing begins by testing "in the small" with class testing (class operations and collaborations). As classes are integrated to become subsystems class collaboration problems are investigated using thread-based testing, use-based testing, cluster testing, and fault-based approaches. Use-cases from the analysis model are used to uncover software validation errors. The primary work product is a set of documented test cases with defined expected results and the actual results recorded.

OO Testing

- ♣ Requires definition of testing to be broadened to include error discovery techniques applied to object-oriented analysis (OOA) and design (OOD) models
- ♣ Significant strategy changes need to be made to unit and integration testing
- ♣ Test case design must take into account the unique characteristic of object-oriented (OO) software
- ♣ All object-oriented models should be reviewed for correctness, completeness, and consistency as part of the testing process

OOA and OOD Model Review

- ♣ The analysis and design models cannot be tested because they are not executable
- ♣ The syntax correctness of the analysis and design models can check for proper use of notation and modeling conventions
- ♣ The semantic correctness of the analysis and design models are assessed based on their conformance to the real world problem domain (as determined by domain experts)

OO Model Consistency

- ♣ Judged by considering relationships among object-oriented model entities
- ♣ The analysis model can be used to facilitate the steps below for each iteration of the requirements model:
 1. Revisit the CRC model and object-relationship model
 2. Inspect the description of each CRC card to determine if a delegated responsibility is part of the collaborator's definition
 3. Invert the connection to be sure that each collaborator that is asked for service is receiving requests from a reasonable source.
 4. Using the inverted connections from step 3, determine whether additional classes might be required or whether responsibilities are properly grouped among the classes.
 5. Determine whether widely requested responsibilities might be combined into a single responsibility.
- ♣ Once the design model is created you should conduct reviews of the system design and object design
- ♣ The system design is reviewed by examining the object-behavior model and mapping the required system behavior against subsystems designed to accomplish the behavior

Software Testing Strategy for Object-Oriented Architectures

- ♣ Unit Testing – called *class testing* in OO circles, components being tested are classes and their behaviors not modules
- ♣ Integration Testing – as classes are integrated into the architecture regression tests are run to uncover communication and collaboration errors between objects:
 - *Thread-based testing* – tests one thread at a time (set of classes required to respond to one input or event)
 - *Use-based testing* – tests independent classes (those that use very through server classes) first then tests dependent classes (those that use independent classes) until entire system is tested

- *Cluster testing* – set of collaborating classes (identified from CRC card model) is exercised using test cases designed to uncover collaboration errors
- ♣ Validation Testing – testing strategy where the system as a whole is tested to uncover requirement errors, uses conventional black box testing methods

Comparison Testing

- ♣ Black-box testing for safety critical systems in which independently developed implementations of redundant systems are tested for conformance to specifications
- ♣ Often equivalence class partitioning is used to develop a common set of test cases for each implementation

OO Test Case Design

1. Each test case should be uniquely identified and be explicitly associated with a class to be tested
2. State the purpose of each test
3. List the testing steps for each test including:
 - a. list of states to test for each object involved in the test
 - b. list of messages and operations to exercised as a consequence of the test
 - c. list of exceptions that may occur as the object is tested
 - d. list of external conditions needed to be changed for the test
 - e. supplementary information required to understand or implement the test

OO Test Case Design

- ♣ White-box testing methods can be applied to testing the code used to implement class operations, but not much else
- ♣ Black-box testing methods are appropriate for testing OO systems just as they are for testing conventional systems

OO Fault-Based Testing

- ♣ Best reserved for operations and the class level
- ♣ Uses the inheritance structure
- ♣ Tester examines the OOA model and hypothesizes a set of plausible defects that may be encountered in operation calls and message connections and builds appropriate test cases
- ♣ Misses incorrect specification and errors in subsystem interactions
- ♣ Finds client errors not server errors

Class Hierarchy and Test Cases

- ♣ Subclasses may contain operations that are inherited from super classes
- ♣ Subclasses may contain operations that were redefined rather than inherited
- ♣ All classes derived from a previously tested base class need to be tested thoroughly

OO Scenario-Based Testing

- ♣ Using the user tasks described in the use-cases and building the test cases from the tasks and their variants
- ♣ Uncovers errors that occur when any actor interacts with the OO software
- ♣ Concentrates on what the user does, not what the product does
- ♣ You can get a higher return on your effort by spending more time on reviewing the use-cases as they are created, than spending more time on use-case testing

OO Testing – Surface Structure and Deep Structure

- ♣ Testing surface structure – exercising the structure observable by end-user, this often involves observing and interviewing users as they manipulate system objects
- ♣ Testing deep structure – exercising internal program structure - the dependencies, behaviors, and communications mechanisms established as part of the system and object design

Class Level Testing Methods

- ♣ Random testing – requires large numbers data permutations and combinations and can be inefficient
- ♣ Partition testing – reduces the number of test cases required to test a class
 - **State-based** partitioning – tests designed in way so that operations that cause state changes are tested separately from those that do not
 - **Attribute-based** partitioning – for each class attribute, operations are classified according to those that use the attribute, those that modify the attribute, and those that do not use or modify the attribute
 - **Category-based** partitioning – operations are categorized according to the function they perform: initialization, computation, query, termination

Inter-Class Test Case Design

- ♣ Multiple class testing:
 1. For each client class use the list of class operators to generate random test sequences that send messages to other server classes
 2. For each message generated determine the collaborator class and the corresponding server object operator
 3. For each server class operator (invoked by a client object message) determine the message it transmits

4. For each message, determine the next level of operators that are invoked and incorporate them into the test sequence

♣ Tests derived from behavior models

- Test cases must cover all states in the state transition diagram
- Breadth first traversal of the state model can be used (test one transition at a time and only make use of previously tested transitions when testing a new transition)
- Test cases can also be derived to ensure that all behaviors for the class have been adequately exercised